# Office of Zoning

### www.dcoz.dcgov.org

| Description      | FY 2003 Approved | FY 2004 Proposed | % Change |
|------------------|------------------|------------------|----------|
| Operating Budget | \$2,524,400      | \$2,523,349      | 0.0      |

The mission of the Office of Zoning (OZ) is to provide administrative, professional and technical assistance to the Zoning Commission (ZC) and the Board of Zoning Adjustment (BZA) in the maintenance and regulation of zoning in the District of Columbia.

The agency plans to fulfill its mission by achieving the following strategic result goals:

#### For FY 2004:

Index and organize records electronically, so

| Did you know   |                     |
|--|---------------------|
| Telephone  | (202) 727-6311      |
| Percentage increase of BZA and ZC orders issued in FY 2002 over FY 1999.   | 89                  |
| Percentage increase of zoning certifications issued in FY 2002 over FY 2000.   | 38_                 |
| Percent increase of responses to online zoning inquires in FY 2002 over FY 2001 (In 1st quarter of FY 2002 over FY 2001 100 percent of last year's total.) | 109                 |
| Approximate number of monthly hits on website in FY 2002   |                     |
| Visitors Hits over entire site   | 5,612<br>152,558    |
| Approximate number of hits on Website in FY 2002   |                     |
| Visitors Hits over entire site   | 67,349<br>1,830,697 |

- orders and zoning historical information will be accessible by lot and square or address.
- Provide live webcast of ZC and BZA hearings and meetings.
- Provide live webcast of ZC Forums and OZ training seminars.
- Provide an enlarged informational video library of zoning information to the public.
- Compile 10 years of BZA orders and all ZC orders and make them available online.

#### By FY 2005

- Implement capability for ZC and BZA applications to be filed online.
- Begin implementation of the plan for reengineering of the Zoning Regulations.
- Compile 40 years of ZC and BZA orders and make available online by lot, square, address, and project type.
- Provide a complete archive of ZC and BZA hearings and meetings, ZC forums, and OZ training seminars available online.

### **Where the Money Comes From**

Table BJ0-1 shows the sources of funding for the Office of Zoning

Table BJ0-1

### FY 2004 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

|                        | Actual<br>FY 2001 | Actual<br>FY 2002 | Approved<br>FY 2003 | Proposed<br>FY 2004 | Change<br>From<br>FY 2003 | Percent<br>Change |
|------------------------|-------------------|-------------------|---------------------|---------------------|---------------------------|-------------------|
| Local Fund             | 1,813             | 1,892             | 2,524               | 2,523               | -1                        | 0.0               |
| Total for General Fund | 1,813             | 1,892             | 2,524               | 2,523               | -1                        | 0.0               |
| Gross Funds            | 1,813             | 1,892             | 2,524               | 2,523               | -1                        | 0.0               |

#### **How the Money is Allocated**

Tables BJ0-2 and 3 show the FY 2004 proposed budget for the agency at the Comptroller Source Group level (Object Class level) and FTEs by fund type.

Table BJ0-2

### FY 2004 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands) Change Actual Actual Approved **Proposed** from Percent FY 2001 FY 2002 FY 2003 FY 2004 FY 2003 Change 11 Regular Pay - Cont Full Time 833 1,010 1,128 1,136 8 0.7 12 Regular Pay - Other 18 0 0 0 0 0.0 54 2 0 0 0 13 Additional Gross Pay 0.0 175 173 2 14 Fringe Benefits - Curr Personnel 157 171 1.1 15 Overtime Pay 0 -2 0 0 0 0.0 **Subtotal Personal Services (PS)** 1,080 1,167 1,299 1,309 10 8.0 20 Supplies and Materials 50 30 56 56 0 0.0 30 Energy, Comm. and Bldg Rentals 12 38 0 16 38 -0.5 13 9 25 -1 31 Telephone, Telegraph, Telegram, Etc 26 -4.2 0 37 0 32 Rentals - Land and Structures 12 37 0.1 0 8 17 17 0 33 Janitorial Services 0.7 0 21 13 21 0 34 Security Services -0.6 536 237 237 0 40 Other Services and Charges 78 0.0 55 506 722 712 -10 -1.4 41 Contractual Services - Other 71 70 Equipment & Equipment Rental 68 54 71 0 0.0 734 1,225 -11 **Subtotal Nonpersonal Services (NPS)** 725 1,214 -0.9 **Total Proposed Operating Budget** 1,892 2,524 2,523 -1 1,813 0.0

Table BJ0-3

### **FY 2004 Full-Time Equivalent Employment Levels**

|                        | Actual<br>FY 2001 | Actual<br>FY 2002 | Approved<br>FY 2003 | Proposed<br>FY 2004 | from<br>FY 2003 | Percent<br>Change |
|------------------------|-------------------|-------------------|---------------------|---------------------|-----------------|-------------------|
| General Fund           |                   |                   |                     |                     |                 |                   |
| Local Fund             | 13                | 17                | 17                  | 17                  | 0               | 0.0               |
| Total for General Fund | 13                | 17                | 17                  | 17                  | 0               | 0.0               |
| Total Proposed FTEs    | 13                | 17                | 17                  | 17                  | 0               | 0.0               |

#### **Gross Funds**

The proposed budget is \$2,523,349, representing a reduction of \$1,051 from the approved FY 2003 approved budget of \$2,524,400. There are 17 total FTEs for the agency, no change from FY 2003.

#### **General Fund**

**Local Funds.** The proposed budget is \$2,523,349, representing a decrease of \$1,051 from the FY 2003 approved budget of

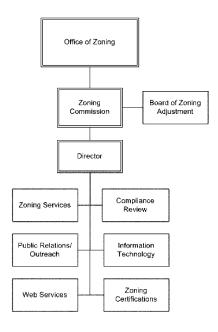
\$2,524,400. There are 17 FTEs funded by Local sources, representing no change from FY 2003.

Changes from the FY 2003 approved budget are:

- A decrease of \$757 in nonpersonal services reflecting gap-closing measures for FY 2004.
- A decrease of \$294 in nonpersonal services costs.
- A reallocation of \$10,000 from nonpersonal services in contractual services to personal services to cover merit/promotion increases.

Figure BJ0-1

Office of Zoning



#### **Programs**

The Office of Zoning is committed to the following programs:

#### **Zoning Services**

This program provides direct zoning staff assistance to the Zoning Commission and Board of Zoning Adjustment by providing the following services:

- Receiving and processing applications for zoning changes or relief, appeals, Planned Unit Developments, map amendments, air rights, and rulemakings.
- Notifying ANCs, SMDs, District councilpersons, neighbors, Office of Planning and other agencies of cases filed.
- Preparing case information for ZC and BZA member's review.
- Coordinating the zoning process with the Office of Planning and other agencies.
- Attending meetings and hearings and providing follow-up draft decisions.
- Maintaining and archiving all case file information and transcripts.
- Maintaining and updating the Zoning Regulation's text and Zoning map.
- Responding to requests of ZC and BZA members.

Key Initiatives for this program are:

- Continue to improve on streamlining the zoning procedures by implementing a casetime tracking system according to each type of application. Develop monitoring procedures for each phase of the case process and for quality control and protection of case files
- Complete the Zoning Regulations modernization and the planning phase of the Zoning Regulation re-engineering to initiate the regulation changes.

#### **Compliance Review**

The Compliance Review program evaluates complaints of non-compliance with the conditions in ZC and BZA orders. Complaints are reviewed, monitored and mediated (if appropriate) for compliance. If not remedied, and if a condition remains non-compliant, it is referred

by report to DCRA for enforcement action to include citation, revocation of permit, and/or revocation of certificate of occupancy.

Key Initiatives for this program are:

- Implement quick response procedures and report resolution.
- Evaluate effectiveness

#### Information Technology

The Information Technology program develops and implements new systems to automate zoning information, including the zoning map, and facilitate delivery of zoning services.

Key Initiatives for this program are:

- Complete Phase IV and begin Phase V of the electronic Zoning Map project including maintenance and update of zoning maps to improve accuracy and reflect new actions of the Zoning Commission.
- Capture data from scanned documents and populate data tables with historical information to enhance the quality and quantity of information available to the public (Phase II).
- Participate in the development of citywide GIS systems to facilitate and enhance on-line sharing of updated map information and associated data.
- Enhance Zoning Database System to include development of Appeals, Zoning Certifications, and Compliance Review.

#### **Web Services**

The Web Services program ensures 24/7 delivery of key zoning services and information. This program implements the electronic storefront of the Office of Zoning.

Key Initiatives for this program are:

- Live webcast of ZC and BZA hearings and meetings, ZC forums, and OZ training seminars.
- Implement capability for online completion and filing of ZC and BZA Applications, Planned Unit Developments, Appeals, Request for Party Status, Affidavit of Posting, and Compliance Review complaints.
- Complete online posting of 10 years of BZA orders and all ZC orders.

#### **Public Relations**

The Public Relations/Outreach/Information program provides zoning information services to residents, communities and businesses in the District as well as nationally and internationally through the Office of Zoning website, telephone and e-mail inquires, the circulation of brochures and conducting seminars.

Key Initiatives for this program are:

- Continue to be responsive to the increasing number of inquiries the office receives on a daily basis.
- Continue to circulate and advertise new zoning information available to the public both electronically and on paper.
- Develop additional instructions and interactive programs for use by the public to learn more about zoning in the District including the informational video library.

#### **Zoning Certifications**

Zoning Certifications program includes reviews of historical zoning information and provides a current certifiable property document to property owners and certifies zoning case files as requested and as required for court cases.

Key Initiatives for this program are:

 Continue to issue Zoning Certifications to the public and prepare records for court cases in a professional, timely manner, despite the increasing number of requests being filed.

# Agency Goals and Performance Measures

# Goal 1: Create a convenient, easy to use, and understandable zoning process.

Citywide Strategic Priority Area(s): Promoting Economic Development; Making Government Work

Manager(s): Jerrily R. Kress, FAIA—Director Supervisor(s): Jerrily R. Kress, FAIA—Director

Measure 1.1: Percentage of total planned website completed to allow 24 hour access to the Office of Zoning

| HSCAI Year |      |      |      |      |      |
|------------|------|------|------|------|------|
|            | 2001 | 2002 | 2003 | 2004 | 2005 |
| Target     | 25   | 35   | 50   | 70   | 80   |
| Actual     | 25   | 35   | -    | -    | -    |

### Measure 1.2: Percentage of interactive features on website finished

|        | Fiscal Year |      |      |      |      |
|--------|-------------|------|------|------|------|
|        | 2001        | 2002 | 2003 | 2004 | 2005 |
| Target | N/A         | 35   | 60   | 75   | 85   |
| Actual | 20          | 35   | -    | -    | -    |

#### Measure 1.3: Number of visitors to the Zoning website

|        | F    |       | •     |       |       |
|--------|------|-------|-------|-------|-------|
|        | 2001 | 2002  | 2003  | 2004  | 2005  |
| Target | N/A  | N/A   | 70000 | 70000 | 70000 |
| Actual | N/A  | 67349 | -     | -     | -     |

### Measure 1.4: Number of total visits to the Zoning website (in millions)

| Fiscal Year |      |      |      |      |      |
|-------------|------|------|------|------|------|
|             | 2001 | 2002 | 2003 | 2004 | 2005 |
| Target      | N/A  | N/A  | 2.00 | 2.00 | 2.00 |
| Actual      | N/A  | 1.83 | -    | -    | -    |

#### Goal 2: Revolutionize service delivery through the use of technology.

Citywide Strategic Priority Area(s): Promoting Economic Development; Making Government Work

Manager(s): Nyambi A. Nyambi, AICP-Chief Technology Officer

Supervisor(s): Jerrily R. Kress, FAIA–Director

### Measure 2.1: Percentage of electronic zoning map complete

| " Fiscal Year |      |      |      |      |      |
|---------------|------|------|------|------|------|
|               | 2001 | 2002 | 2003 | 2004 | 2005 |
| Target        | 90   | 100  | 100  | 100  | 100  |
| Actual        | 90   | 100  | -    | -    | -    |

Note: Agency will enhance/update the map in FY 2003-2005 and thereafter.

### Measure 2.2: Percentage of electronic reading room complete

|        | Fiscal Year |      |      |      |      |  |
|--------|-------------|------|------|------|------|--|
|        | 2001        | 2002 | 2003 | 2004 | 2005 |  |
| Target | 30          | 40   | 50   | 75   | 85   |  |
| Actual | 20          | 40   | _    | -    | _    |  |

## Measure 2.3: Percentage of Office of Zoning enterprise database system completed-Phase I

| nscai tear |      |      |      |      |      |
|------------|------|------|------|------|------|
|            | 2001 | 2002 | 2003 | 2004 | 2005 |
| Target     | 75   | 100  | 100  | 100  | 100  |
| Actual     | 75   | 100  | _    | _    | _    |

Note: Phase I: Database modeling and design to support 0Z processes. Updates will be provided FY 2003-2005 and thereafter.

## Measure 2.4: Percentage of Office of Zoning enterprise database system completed-Phase II

| Fiscal Year |      |      |      |      |      |
|-------------|------|------|------|------|------|
|             | 2001 | 2002 | 2003 | 2004 | 2005 |
| Target      | N/A  | 50   | 70   | 100  | 100  |
| Actual      | N/A  | 50   | -    | -    | -    |

Note: Phase II: Building on the database design by developing electronic workflows for the BZA and ZC.Updates will be provided FY 2005 and thereafter.

### Measure 2.5: Percentage of Office of Zoning enterprise database system completed-Phase III

| Fiscal Year |      |      |      |      |      |
|-------------|------|------|------|------|------|
|             | 2001 | 2002 | 2003 | 2004 | 2005 |
| Target      | N/A  | N/A  | 35   | 60   | 80   |
| Actual      | N/A  | 10   | -    | -    | _    |

Note: Phase III: Building on the database design to include workflows for Compliance Review, Zoning Certifications and the linkage of all workflows to the GIS

## Measure 2.6: Percentage of Office of Zoning enterprise database system completed-Phase IV

|        | HSCAI Year |      |      |      |      |
|--------|------------|------|------|------|------|
|        | 2001       | 2002 | 2003 | 2004 | 2005 |
| Target | N/A        | N/A  | -    | -    | 10   |
| Actual | N/A        | N/A  | -    | -    | _    |

Note: Phase IV: Enhancement of the IZIS system to be web-enabled to allow for online applications with fees

#### Measure 2.7: Percentage of documents scanned for electronic storage

|        | Fiscal Year |      |      |      |      |  |
|--------|-------------|------|------|------|------|--|
|        | 2001        | 2002 | 2003 | 2004 | 2005 |  |
| Target | 8           | 20   | 20   | 40   | 60   |  |
| Actual | 8           | 8    | -    | -    | -    |  |

Note: OZ was unable to implement the document scanning initiative, due to the District-wide cost savings reductions. This measure will continue in FY2003, at the FY 2002 target. Originally Measure 2.3. Renumbered as 2.7. ( 02/01/03)

### Measure 2.8: Percentage of IT compliance program completed

| oomprotou | Fiscal Year |      |      |      |      |  |  |
|-----------|-------------|------|------|------|------|--|--|
|           | 2001        | 2002 | 2003 | 2004 | 2005 |  |  |
| Target    | N/A         | 10   | 50   | 100  | 100  |  |  |
| Actual    | N/A         | 10   | -    | -    | -    |  |  |

Note: Originally Measure 2.4. Renumbered as 2.8. (02/01/03)

# Goal 3: Streamline zoning procedures to ensure a predictable, efficient, and consistent process.

Citywide Strategic Priority Area(s): Building Sustainable Neighborhoods; Promoting Economic Development

Manager(s): Sheri M. Pruitt–Secretary to the Board of Zoning Adjustment Alberto Bastida, AICP– Secretary to the Zoning Commission

Supervisor(s): Jerrily R. Kress, FAIA-Director

### Measure 3.1: Number of Board of Zoning Adjustment applications filed

|        | Fiscal Year |      |      |      |      |
|--------|-------------|------|------|------|------|
|        | 2001        | 2002 | 2003 | 2004 | 2005 |
| Target | 190         | 160  | 160  | 160  | 160  |
| Actual | 162         | 151  | -    | -    | -    |

Note: Measures 3.1 and 3.2 were formerly combined into a single measure: "Number of Board of Zoning Adjustment/Zoning Commission applications filed." The original target of 190 reflects the combined number of Zoning Commission and Board of Zoning Adjustment cases the OZ estimated for FY 2001. In 2001, it was requested that OZ separate the two caseloads into different measures. 162 is the number of BZA applications filed in FY 2001, while 212 is the number of both BZA and ZC applications filed, which exceeds the FY 2001 target (01/8/03).

### Measure 3.2: Number of Zoning Commission applications filed

| Fiscal Year |      |      |      |      |      |
|-------------|------|------|------|------|------|
|             | 2001 | 2002 | 2003 | 2004 | 2005 |
| Target      | 190  | 30   | 30   | 30   | 30   |
| Actual      | 50   | 50   | -    | -    | -    |

Note: See note for Measure 3.1. 50 is the number of Zoning Commission applications filed in FY 2001, while 212 is the number of both BZA and ZC applications filed, which exceeds the FY 2001 target (01/8/03).

### Measure 3.3: Number of Board of Zoning Adjustment orders issued or finalized

|        | Fiscal Year |      |      |      |      |
|--------|-------------|------|------|------|------|
|        | 2001        | 2002 | 2003 | 2004 | 2005 |
| Target | N/A         | 160  | 160  | 160  | 160  |
| Actual | 205         | 201  | -    | -    | -    |

Note: Prior to FY 2001, measures 3.3 and 3.4 were presented as a single measure, "Number of Board of Zoning Adjustment/Zoning Commission orders issued or finalized."

### Measure 3.4: Number of Zoning Commission orders issued or finalized

|        | Fiscal Year |      |      |      |      |
|--------|-------------|------|------|------|------|
|        | 2001        | 2002 | 2003 | 2004 | 2005 |
| Target | N/A         | 30   | 30   | 30   | 30   |
| Actual | 25          | 30   | -    | -    | -    |

Note: Prior to FY 2001, measures 3.3 and 3.4 were presented as a single measure, "Number of Board of Zoning Adjustment/Zoning Commission orders issued or finalized."

#### Measure 3.5: Number of civil infractions finalized

| Hscal Year |      |      |      |      |      |
|------------|------|------|------|------|------|
|            | 2001 | 2002 | 2003 | 2004 | 2005 |
| Target     | 18   | 5    | 5    | 5    | 5    |
| Actual     | 12   | 3    | -    | _    | _    |

#### Measure 3.6: Number of zoning certifications

|        | Fiscal Year |      |      |      |      |
|--------|-------------|------|------|------|------|
|        | 2001        | 2002 | 2003 | 2004 | 2005 |
| Target | 80          | 90   | 90   | 90   | 90   |
| Actual | 115         | 121  | -    | _    | _    |

### Measure 3.7: Percentage of zoning regulations modernized

| Fiscal Year |      |      |      |      |      |
|-------------|------|------|------|------|------|
|             | 2001 | 2002 | 2003 | 2004 | 2005 |
| Target      | 30   | 70   | 80   | 90   | 100  |
| Actual      | 30   | 70   | -    | -    | -    |

### Measure 3.8: Percentage of zoning regulations reengineered

|        | Fiscal Year |      |      |      |      |
|--------|-------------|------|------|------|------|
|        | 2001        | 2002 | 2003 | 2004 | 2005 |
| Target | N/A         | N/A  | 10   | 20   | 30   |
| Actual | N/A         | N/A  | -    | -    | -    |

#### Measure 3.9: Percent of zoning map updated

|        | 2001 | 2002 | 2003 | 2004 | 2005 |
|--------|------|------|------|------|------|
| Target | 100  | 100  | 100  | 100  | 100  |
| Actual | 90   | 100  | _    | -    | _    |

Note: FY 2003-2005 will have ongoing changes.

# Goal 4: Synchronize activities with federal and District agencies.

Citywide Strategic Priority Area(s): Promoting Economic Development; Making Government Work

Manager(s): Jerrily R. Kress, FAIA–Director Nyambi A. Nyambi, AICP–Chief Technology Officer

Supervisor(s): Jerrily R. Kress, FAIA–Director

Measure 4.1: Percentage of the Office of Zoning's processes that are intertwined and coordinated with other federal and District agencies including Citywide Mapping (WGIS)

|        | Fiscal Year |      |      |      |      |
|--------|-------------|------|------|------|------|
|        | 2001        | 2002 | 2003 | 2004 | 2005 |
| Target | 40          | 60   | 80   | 90   | 100  |
| Actual | 40          | 60   | -    | -    | -    |

### Measure 4.2: Number of compliance review investigations

| Fiscal Year |      |      |      |      |      |
|-------------|------|------|------|------|------|
|             | 2001 | 2002 | 2003 | 2004 | 2005 |
| Target      | N/A  | 10   | 10   | 20   | 30   |
| Actual      | N/A  | N/A  | -    | =    | -    |

Note: Due to the FY 2002 Continuing Resolution and personnel hiring backlog, OZ was not able to implement this program until September 2002. The agency has proposed that the FY 2003 target be reduced from 20 to 10 reports (1/02/03).

# Goal 5: Create an expansive outreach and educational program for District residents and business.

Citywide Strategic Priority Area(s): Promoting Economic Development; Making Government Work

*Manager(s):* Jerrily R. Kress, FAIA–Director *Supervisor(s):* Jerrily R. Kress, FAIA–Director

#### Measure 5.1: Number of community outreach seminars conducted

|        | 2001 | 2002 | 2003 | 2004 | 2005 |
|--------|------|------|------|------|------|
| Target | 8    | 10   | 10   | 10   | 10   |
| Actual | 9    | 11   | -    | -    | -    |

## Measure 5.2: Number of responses to online zoning inquiries

| Fiscal Year |      |      |      |      |      |
|-------------|------|------|------|------|------|
|             | 2001 | 2002 | 2003 | 2004 | 2005 |
| Target      | 120  | 250  | 300  | 300  | 300  |
| Actual      | 129  | 522  | -    | -    | -    |

# Measure 5.3: Percentage of Informational Video Library completed, including live video-streaming of BZA/ZC hearings and meetings and ZC/OZ forums

| HSCAI YEAR |      |      |      |      |      |
|------------|------|------|------|------|------|
|            | 2001 | 2002 | 2003 | 2004 | 2005 |
| Target     | N/A  | 10   | 40   | 60   | -    |
| Actual     | N/A  | N/A  | _    | _    | _    |

Note: 0Z modified 5.3 to reflect the new technology it implemented in 2002, which allows its hearings, meetings and seminars to be recorded for future use by the public.